

CORPORATE PRESENTATION

March 2025

WANA

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OVERVIEW

MARADI



Jindal Stainless Leader in Specialized Products





producer in India



~₹ 389bn Revenue (Net)*





3mtpa Stainless steel capacity Scaling up to 4.2mtpa



0.2x Net Debt/Equity*





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~₹ 38bn

EBITDA*



*Standalone financials TTM ending December 31, 2024

Diverse Product Portfolio Redefining Possibilities







Ingenuity Meets Manufacturing Excellence

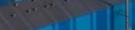


Capacity - 0.8 MTPA

HISAR

The heart of our operations





SECTOR DYNAMICS & DIVERSIFIED APPLICATIONS

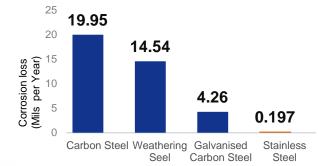
Stainless Steel At The Vanguard



characteristics and popularity

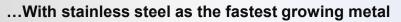


GREEN WONDER METAL Corrosion resistance under wet /dry salt water environment



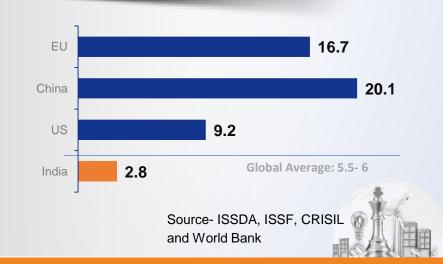
Mils per year unit calculates material loss/ weight loss of a metal surface Source- Industry 9

Favorable growth trajectory





Per Capita Consumption (kg)



Stainless Steel's Shining Surge







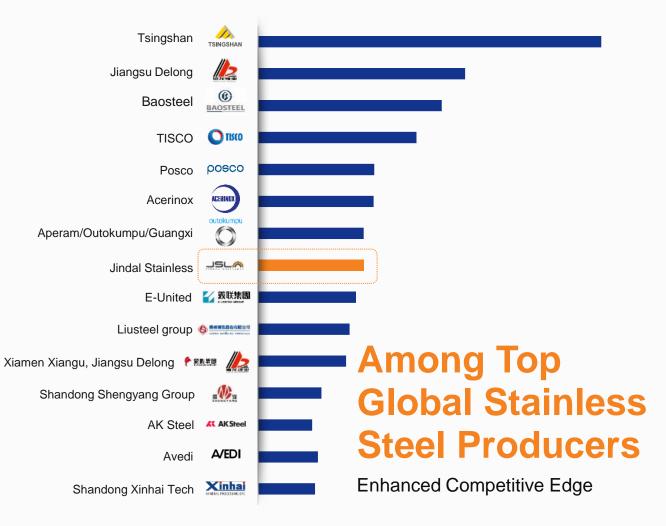
* ISSF melt data converted to conversion by yield loss factor of 10%



JSL Shaping the **Global Landscape**

Setting new benchmarks in the global stainless steel market





0 1,000 2,000 3,000 4,000 5,000 6,000 7,000 8,000 9,000

Industry/Company estimates



Empowering Industries with an **Extensive Product Portfolio**

Offering a comprehensive selection of quality products for existing and new sectors



PRODUCT APPLICATIONS



Automobile Railway & Transport



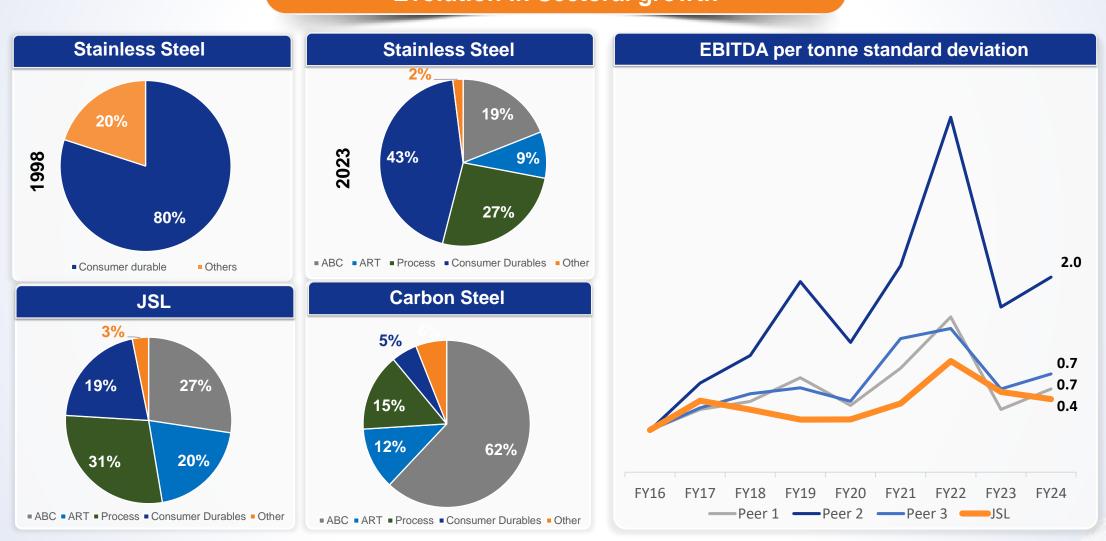
Process & Engineering

Architecture Building Construction

Consumer Durables

Diversified Consumption Pattern





Evolution in Sectoral growth

ABC - Architecture Building Construction | ART - Automobile Railway & Transport

Charting New Territories in Consumption Discover the latest market developments and stainless steel applications

Progressive Potential Market								
Particulars	Foot Over Bridge	Road Over Bridge	Flyovers	Underframes	Railway Station (ABC+Structurals)	Airport ABC+Structurals		
Consumption	100-150Mt/Bridge	250-350MT/ROB	2000-2500MT/Flyover	6.6 MT/coach	1500-2000MT/Station	2000-2500MT/Airport		
Why SS	Corrosion resistance, Weight reduction, Durability, Safety, Aesthetics, Low maintenance, Faster construction							
Potential	1000 FOB/Yr 300/Yr 1000 Bridges/Yr 8000 coaches 7700 (Redevelopment- 1275) 137 Airports							



Charting New Territories in Consumption



Discover the latest market developments and stainless steel applications

Progressive Potential Market								
Particulars	Ethanol	Green Hydrogen	Water	Nuclear				
Consumption	per 100 klpd, 450-500 MT	5MMTA of hydrogen will use 70-80KT of SS	300-500 MT per 100 MLD treatment plant	Nuclear plant of 700-800 MW uses 7000-8000 MT SS				
Why SS	Corrosion resistant, Long LCC, Non-	contaminated, Embrittlement resistanc lasting, easy to manufactu		., Hygiene, good weldability. Long				
Potential	Current capacity 1,380 cr litre and expected to reach 1,700 cr litre by 2025 and target of 20% ethanol blending by 2025,accelerating the usage	At least 5 MMT per year by 2030	1.5 trillion metric cube of water by 2030 with 38,000 MLD of WTP	Current capacity 8180 MW, 22,480 MW by 2032				
Applications	Fermentation tanks, Beer well, CO2 Column, Applications Analyzer column, Heavy molasses tank, Rectifier column	Hydro gen Electrolysers : Bi Polar Plate Hydrogen Generation Equipment: LP Piping, Buffer Tanks, Heat Exchanger, Driers, Cryogenic Storage	Water Treatment Plant: Trash rack equipment, Intake Screens, Weirs, Gates, Piping, Agitators. Treatment sections, Dryers etc	Super critical boilers, Piping. Fission Reactors, Tanks, chimneys				

PROJECT – FOB – Naupada – East Coast Railway



Application

All load Bearing Members including Girders, Columns, Cross Beams etc.







PROJECT – HIMALAYA FOB – CSMT, BMC, Mumbai

Application

All load Bearing Members including Girders, Columns, Cross Beams etc.





PROJECT – ROB – Kalyan Shilphata – Kalyan Patripool - MSRDC



Application

Foundations of Bridges, Columns etc.





India Growth & Infrastructure Push -Driving Demand

Leveraging sectoral opportunities



Infrastructure

Transforming 508 railway stations across the country under Amrit Bharat Station Scheme with an investment of ₹ 25,000 crore

An amount of ₹ 10,000 cr is expected to make available for creating urban infrastructure in Tier 2 and Tier 3 cities

Completion of 25,000km of national highways

50 additional airports and associated air connectivity

Completion of 8 million houses (under the Awas Yojna plan)

Process Industry

For achieving 280 GW of solar capacity by 2030, ₹ 19,500 crore is allocated for PLI for manufacturing units for solar modules

Four pilot projects for coal gasification and conversion of coal into chemicals required for the industry

Improved scientific management of dry and wet waste and modernized sewers with 100% mechanical desludging of septic tanks and sewers, transitioning from manhole to machine-hole mode.

Implementation of the Ken Betwa Link Project to beneficiate 910,000 hectares of farmland, providing drinking water to 6.2 million people



Auto Railways and Transport

400 new Vande Bharat trains to be introduced in the next three years, alongside a 14% rise in railway capital spending. The funds will be used for new lines, track doubling, and implementing the Kavach System.

Investment of ₹ 75,000 crores, including ₹ 15,000 crores from private sources, for 100 critical transport infrastructure projects, for last and first-mile connectivity for ports, coal, steel, fertilizer and food grains sectors.

Railways received ₹2.40 lakh crore for capital outlay, including a project to redevelop over 50 stations into multimodal transit facilities

100 PM GatiShakti Cargo terminals for multimodal logistics to be developed

Replacing old polluting government and municipal vehicles will boost the manufacturing sector, particularly the auto industry, and ultimately increase stainless steel demand in the country.



Government Notifications

Strong Regulatory Support for SS Adoption

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The Ministries of Road Transport and Railways now require stainless steel for reinforced bridges in marine government projects to prevent corrosion and maintain bridge strength. With a view to strengthening the quality of infrastructure build-out in the country, the Government of India has issued several circulars directing the usage of Stainless Steel in key infrastructure sectors. This is providing a tailwind to the demand in the country

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Indian Railway Standard Code of Practice for General Bridge Construction (2018) allows for the use of high-strength deformed stainless steel bars and wires as concrete reinforcement, especially in extreme conditions and coastal areas.



Ministry of Road Transport & Highways Circular: Stainless steel (IS:16651:2017) must be used for reinforced concrete bridges on National Highways in extreme environments.

> Indian Railways



In March 2023, **RDSO** issued alteration drawings requiring the use of anti-skid checkered plates **(IS 6911 compliant)** for gangways, troll refuges, man refuges, side pathways, etc. They also specified the use of recommended stainless steel grade fasteners by the manufacturer.

Stainless steel Durability earns the trust of Minister

THE TIMES OF INDIA

Need to make use of stainless steel mandatory in bridges close to the sea: Gadkari

TNN | Jan 4, 2022, 09.51 PM |



NEW DELHI: Union road transport and highways minister, Nitin Gadkari on Tuesday hinted that the government may bring a policy making the use of stainless steel mandatory in bridges in areas that are close to the sea. The minister said this is necessary while flagging how corrosion is one of the major reasons for weakening the strength of bridges. Releasing a book titled "Building Bridges", which captures how his ministry undertook the task of setting up Indian Bridge Management System (BMS), the minister said, "In localities like Mumbai and other areas close to the sea there is a common problem of rusting of the steel and that reduces strength of buildings and bridges. We may have to make a law

that in areas within 30-50 km of a sea, we need to use only stainless steel Rusting is a big problem. We also need to carry out more studies to find

The minister also said there is a dire need to fix the life or expiry date of bridges; carry out timely repair, but that's possible only when there is data on the status of the bridge. "For this we need to have proper audit reports," Gadkari said.

Circulars released by RDSO for Adoption of Stainless Steel checkered plates in Bridge Application

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Letter Release by Indian Railways And MORTH for use of Stainless Steel Rebars

GOVERNMENT OF INDIA		and the second s	BHIDH 310100010000 565 (0)
MINISTRY OF RAILWAYS		6200	RW/NH-34049/03/2020-S&R (B) GOVERNMENT OF INDIA
		TITLEY	MINISTRY OF ROAD TRANSPORT & HIGHWAYS
INDIAN RAILWAY STANDARD CODE OF PRAM			S&R (Bridges)
FOR PLAIN, REINFORCED AND PRESTRESSED C		andre aut	Transport Bhawan, 1, Parliament Street, New Delhi-110001
FOR GENERAL BRIDGE CONSTRUCTION	N		Dated: 22.01.2021
(CONCRETE BRIDGE CODE)		To.	Dated: 22.01.2021
		10,	
FIRST ADOPTED- 1936 FIRST REVISION-1962		1. The Chief Ser	cretaries of all the State Governments / UTs.
			I Secretaries / Secretaries of all States / UTs Public Works Department
SECOND REVISION -1997 REPRINT-SEPTEMBER-2014		dealing with	National Highways, other Centrally sponsored schemes.
REPRINT-SEPTEMBER-2014		The Engineer	rs-In-Chief and Chief Engineers of Public Works Department of States/UTs
ADDENDUM & CORRIGENDUM SLIP No. 7 DATED -	02 02 0040	dealing with	National Highways, other Centrally sponsored schemes. General (Border Roads), Seema Sadak Bhavan, Ring Road, Delhi 110010.
ADDENDOR & COROGENDOR SEP NO. 7 DATED	- 20.00.2018	4. The Director	n. National Highways Authority of India. Plot G-5 & 6. Sector 10, Dwarka.
New Clause 4.5.1 (e) to be added as under:-		5. The Charma New Delhi 11	
			g Director, NHIDCL, PTI Building, Parliament Street, New Delhi 110001.
4.5.1 (e) High Strength Deformed Stanless Steel Bars and Wires for Con	norete Reinforgement satisfying		
requirements of Indian Standard Code "IS 16851"		Sub: Use of Stainle Projects to be	ess Steel in Bridges on National Highways and other centrally sponsored e constructed in marine Environment Susceptible to Severe Corrosion.
Existing Clause 7.1.5 to be modified as under -		Sir.	
7.1.5 Corrosion resistance measures- In order to ensure adequate n	tableton mariant assesses for		circular No RW/NH/34041/44/91-SER dated 14th March, 2000 prescribed
reinforcement bars, following measures may be taken depending upon the	environmental concitions:	use of Fusion Bonde	ed Epoxy Coated Reinforcement in Bridges on National Highways and other
the second se		centrally sponsored	Bridge Projects in Marine Environment as detailed thereto. The various litions etc. for use of Fusion Bonded Epoxy Coated Reinforcement have also
 Removal of loose mill scales, loose rust and dust from the surfac generally be sufficient 	te of the reinforcement bar shall		he above said circular.
generally be sumcion:			ions given hereby are now in supersession of the above circular in light of
b) In Extreme Cases, say up to 30 Km from Coastal Areas and	in a manufacture discovered as a set	the further exp	perience/knowledge gained and modifications/evolution of new
Stainless Steel Reinforcement Bars may be used. Properties of		standards/specifical	tions.
shall not be interior to the carbon steel reinforcement of correspon	of sourcess sees remotorcement	3. It has been de	ecided that the stainless steel conforming to the requirement stipulated in
	iong avergin uses.	IS:16651:2017 shall	be used for reinforced concrete bridges (superstructure and substructure)
Regarding Stainless Steel Reinforcement, Indian Standard Code "15	5 16651: 2017 - High Strength	on National Highway	ys located in Extreme Environment Exposure as defined in IRC:112:2020. In
Deformed Stalnless Steel Bars and Wires for Concrete Reinforce	ment - Specification" to be	locations, where it i	is difficult to ascertain the environment exposure condition, a zone within
referred.			or creek shall be considered as Extreme Environment.
		 The contents of 	of this Circular may please be brought to the notice of all the Concerned in or strict implementation. This circular will be implemented from the date
-		of its issuance.	or strict implementation. This circular will be implemented from the bate
	BY ORDER:	5. This issues wi	ith the approval of the Competent Authority.
			Yours faithfully,
	CENTIN		. 100
LUCKNOW	(V. K. Srivesteve)		WIN.
Dated: 26.06.2018	Executive Director/Structures		
	B&S Directorate R.D.S.O.		(Jitendra Kumar),
			Superintending Engineer, S&R - (Bridges),



CORE STRENGTHS

Solution Provider

Exploring the various solutions







Reaching New Horizons with our Presence

Extending our footprint worldwide, empowering growth and collaboration.







Nurturing Expertise & Brand Excellence

Building enduring partnerships with key customers

Investing in various Branding & marketing

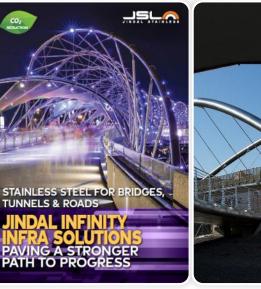
Initiatives to enhance overall market potential



Jindal Saathi **Stainless Steel Pipes** & Tubes campaign Increased genuine Jindal Saathi Seal recognition among fabricators and retailers in 55 cities. Jindal Infra **Jindal Infinity Infra** Solutions Unified separate entities under the Jindal Infinity Infra Solutions brand, offering comprehensive stainless steel solutions and services in the infrastructure sector.











The Stainless Academy Redefining Stainless Power



Stainless Academy (Awareness & Eco - system Development)

Stainless Education

Courses in 11 Leading institutes likes IITs

polytechnic of

Workshops for hands-on Introduction of SS trainings like Production courses in all the Units of Indian Railways, FOB contractor welders, **Odisha & Haryana**

Skill enhancement program across downstream MSME industries in partnership with NSDC



Fabrication Upskilling

18,000+ Fabricators trained under 200 programs conducted across 150 cities

Under Skill India training program, 41 trainings over 1300+ fabricators trained

Supported by Ispati irada & **Skill India**





Empowering Our Nation: Safeguarding Security and Driving Growth



Marine Nuclear **Ballistic And Blast** Green Missile **Space Application Application Applications Protection** Hydrogen **Application** Super duplex **Suppling Critical** Various grades for the We are one of the two Supplied 40 Mt for 238 Stainless steel for various both ballistic and blast alloy special alloys companies globally to supply MT Storage capacity parts: high ductility low for the submarine including low alloy application. The in LH2 approx. 10 % alloy steel for the missile prestigious to the steel grade for the material has been rocket launcher launcher and booster International Thermonuclear of 5MMT storage cap booster engine in used in various OEMs system engine, martensitic steel Experiment Reactor (ITER) in LH2.Balance SS satellite in India for bullet proof for missile and launcher ITER's Cryostat 316L in Low Pressure project, launch vehicles vehicles in components, spring steel Project in France. Piping, Buffer tanks, and Chandrayaan India Materials for for wing locks and missile Heat Exchangers, space application programs wings, and low alloy steel Drier etc. Also, supplied to nuclear grade for the missile power projects at Bhabha canister. Atomic Research Centre and and Indira Gandhi Centre for Atomic Research. HYDROGEN





Harnessing Technology for Customer Experience

Unlocking efficiency and connectivity through digitization



Fueling **Innovation** and **Advancement** through R&D

R&D division plays a pivotal role in retaining and consolidating JSL's leadership position providing agility to alter product and geographical mix with market dynamics

Developing new R&D center in Odisha



Key focus areas for innovation

Advance R&D division - a key factor driving new customer additions

Successfully developed high-value specialty products to serve niche markets



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New grades and variants developed for Nuclear, green hydrogen, lift, and elevator, Auto, metro, railways, foot-over bridge, among others

Foray into the Defence sector driven by R&D expertise

Efficiently catering to the on-going requirements of existing customers through customization

June of the second

Quality upgradation of existing products to cater to all and newly evolving end-user segments

Close interaction with reputed national & international laboratories /scientific institutions / universities for critical investigations



Structural Changes

Sourcing and sales strategy

Planning, operations, sales, and sourcing underwent a complete overhaul ; Adoption of Theory of Constraints (ToC)

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More than Five decades of experience supported by data analytics helped in transforming the production from Made to Order (MTO) to Made to Anticipation (MTA).

70% shift to MTA resulting in a reduction in lead time by more than one-third, thereby yielding significant productivity improvement Drastic shift in raw material procurement moved to domestic sources – switch from far off to near by shores to further shorten the supply chain, suppliers' yards moved closer to the factories

57 23

> Reduced inventory pipeline, releasing working capital. Debtor days also reduced, strengthening cash flows and balance sheets





ESG

ENVIRONMENTAL SOCIAL GOVERNANCE

JSL's Commitment to Environmental Responsibility

Championing environmental stewardship aligned to global standards

Environment

Climate	Emission	Circular	Renewable	Water	Contribution to
Change	Intensity	Economy	Energy	Management	Biodiversity
Committed to Net Zero carbon emissions by 2050	Electric Arc Furnace	Majority Recycled material utilized, Scrap utilization Scrap Based Process	Incremental power committed through renewable sources	Zero Liquid Discharge 100% water recycling at all plants	35 Lakh+ Trees planted



GRI

Promoting Social Welfare & Enriching Communities



Empowering lives through training, safety, and social initiatives

Social

Community Development	Safety management	Training and development	Learning & Development
4.5 Lakh+ Beneficiaries through our intensive CSR programs to date	Continuous safety programs Implemented several safety measure & rolled out "Accident free steel" a program which necessitates safe working procedures on site	E-learning modules for workers in local language. All employees participate in Toolbox Talks (TBT) which serve as an informal platform to consult all levels of workmen regarding safe work practices	 PARIVARTAN a high potential development program. AROHAN Customized skill upgradation. Aspire & Achieve, Being Better, Masterful Management-Individual Development Programmes Engaging Activities at Plants International Labour Day, International Women's Day, Safety Celebration Week

Aligned to National & International Frameworks





United Nations Global Compact







Leading with Integrity and Responsibility Upholding ethical standards and effective governance frameworks

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Governance

	Policies		Product Stewardship	Stakeholder engagement	
Jindal Stainless have formulated several policies within the Company's Corporate Governance framework. These policies help foster an organizational culture that results in transparent, ethical, and responsible operations of the group. Some of the policies and codes adopted by the Company are as featured below:Whistle blower policy Policy on disclosure of material event informationRemuneration policy Policy on material subsidiariesCSR policy Related party policy POSH policy			R&D lab at both plants implemented a laboratory management system as per ISO 17025:2017 and certification by NABL to ensure compliance of products as per required specifications.	The process of identifying stakeholders and engaging with them is based on four elements: Identification Open and interactive Inclusive and proactive	
Dividend distribution policy Investor & Shareholder Grievance policy	Anti Bribery & Anti corruption policy Human Right policy	Forex Risk management	enforces best practices under Total Preventive Maintenance (TPM)	Transparent	
	Aligned to Nati International F		SUSTAINABLE DEVELOPMENT GOALS United Nations Global Compact		



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Renewable Energy				Green Hydrogen			
For incremental energy requirement of 1MTPA expansion in Odisha, signed MoU with M/s Renew Power- ~300 MW Wind- Solar Hybrid Renewable project to ensure ~100	Jindal Stainless imports RE power through Open Access to comply the RPO by SERC	To increase the Renewable Energy Portfolio into the Energy mix. 21 MWp rooftop solar project is underway	Floating Solar Project (Installed capacity = 7.3MWp, 25 years project; 225,364 MWh energy generation & 2.2 Lakh tCO2 abatement potential	Partnered with Hygenco India Private Itd.	Green Hydrogen to replace fossil fuels	Expected Carbon abatement tCO2/yr 2700 MT per annum	First Green hydrogen plant, catalyze our transition to thermal to clean energy
MW RTC				G HYGENCO	A R: With date		



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FINANCIALS



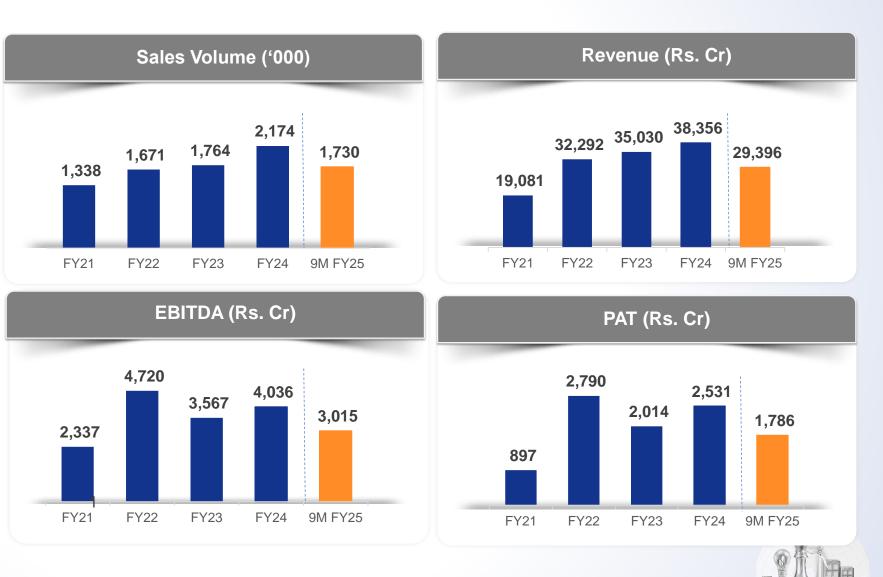
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CONFERENCE IN

JSL's Stellar Performance





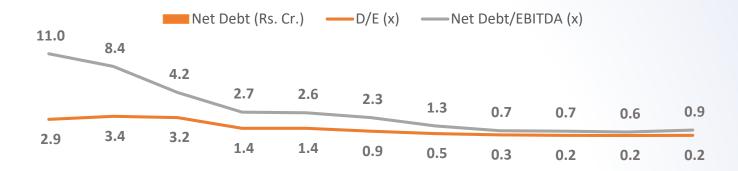


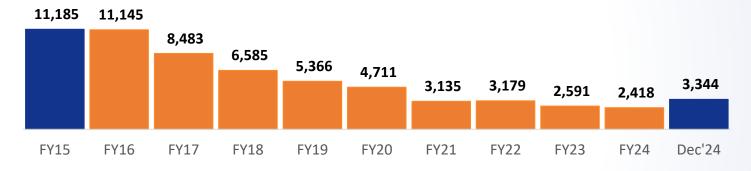
Standalone financials

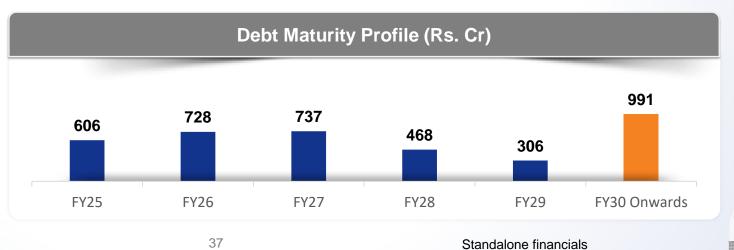


Strengthening Financial Position

Charting the path for De-leveraging











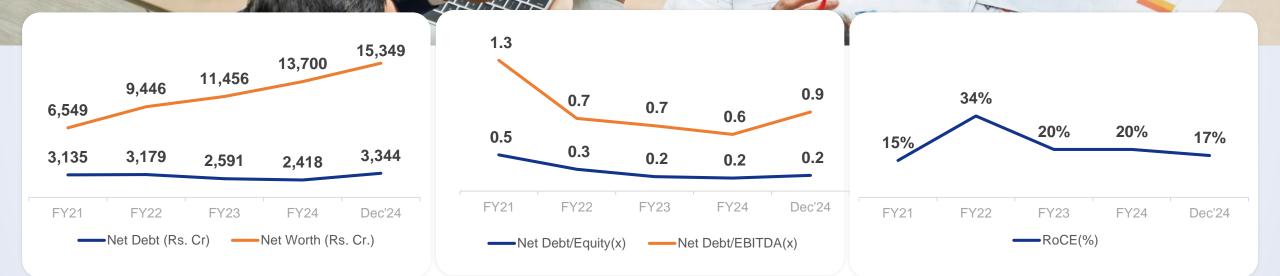
Business Gnaph

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Financial Metrics

Cultivating value through streamlined operations and improved financial performance



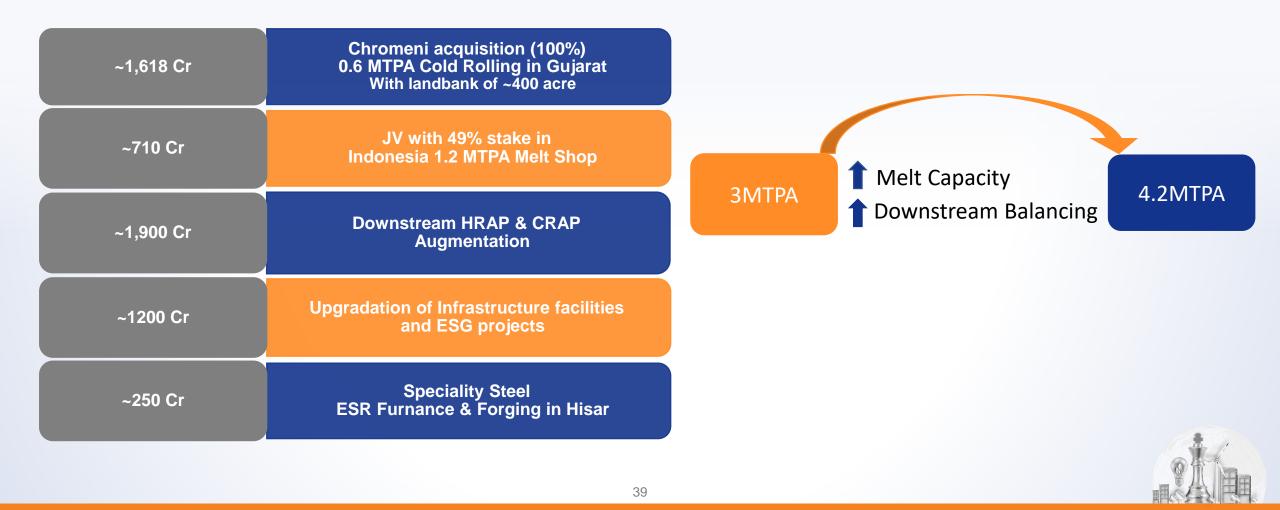




Growth Roadmap

Strategic Expansion Plan - Upstream and Downstream Augmentation

Three-pronged investment strategy ~INR 5,700 crore to achieve global leadership in stainless steel



Noteworthy Acquisition



Significant progress and milestones in JSL's journey



Rathi Super Steel Ltd Product Diversification

In November 2022, Jindal Stainless Ltd achieved a successful acquisition of Rathi Super Steel Ltd, adding wire rod and re-bars rolling capacity of 0.16 million tons.

Approach towards product diversification, adds long product (Wire rods & Rebars) in existing product portfolio.



JUSL Integrating the Operations

JUSL acquisition completed on July 20, 2023, with JSL acquiring balanced 74% equity stake for a cash consideration of INR 958 crores.

This acquisition would result in improved synergies between both the companies and a preferred governance structure, thereby enhancing value for all stakeholders.



Stake in NPI Facility Enhancing Raw Material Security

The company has entered into a collaboration agreement with New Yaking Pte Ltd to acquire a 49% stake in a Nickel Pig Iron (NPI) smelter facility in Indonesia.

This strategic partnership aims to strengthen the company's raw material security.

The stake acquisition in the NPI facility marks a significant step towards achieving greater operational efficiency and sustainability.



Rabirun Vinimay Pvt Ltd Product Diversification

In December 2023, Jindal Stainless Ltd achieved a successful acquisition of Rabirun Vinimay Pvt Ltd,

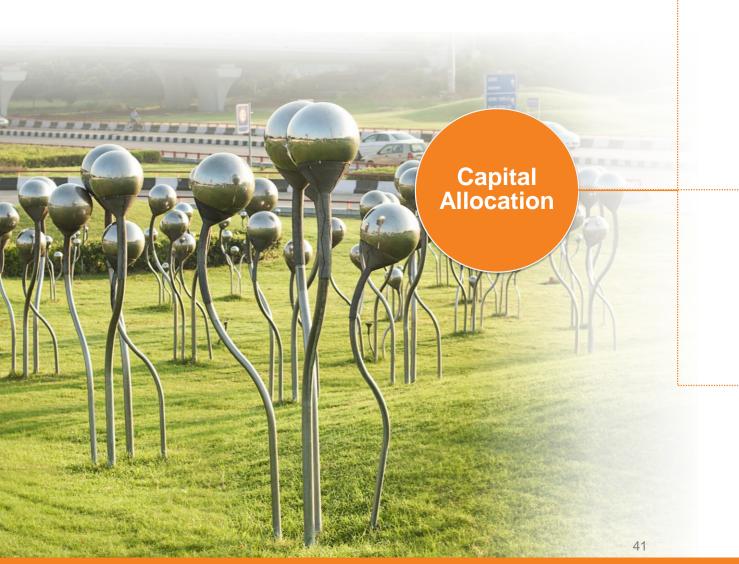
Pipe & tubes capacity of 50KTPA The plant is located at Vidyasagar Industrial Park, Kharagpur, West Bengal in ~ 60 acres of land area



Strategic Capital Allocation for Sustainable Growth



Optimizing returns through resource optimization



Capital Expenditure

Organic & inorganic Capex Growth projects ensure IRR ~15% Sustaining Capex for cost and operational efficiencies

Dividend

Target a dividend pay-out upto 20% of the PAT, in any financial year, on progressive basis in future

Optimize Leverage Ratio

Strong balance sheet with controlled leverage: Net Debt/EBITDA <1.5X

Journey to Superior Ratings

Advancing credit ratings to increase investor confidence

JAN 20

TERM LOAN

BBB/STABLE





JAN 21

TERM LOAN



Leading the Way

Strong Growth and Sustainable Practices in the Value-Added Stainless Steel Sector



Contact Us



India's leading stainless steel manufacturer, Jindal Stainless, has an annual turnover of ~INR 386 bn (US \$4.7 billion) in FY24, and is ramping up its facilities to reach 4.2 million tonnes of annual melt capacity. It has seven stainless steel manufacturing and processing facilities in India and abroad, including in Spain and Indonesia, and a world wide network in 15 countries. In India, there are 10 sales offices and six service centers. The Company's product range includes stainless steel slabs, blooms, coils, plates, sheets, precision strips, blade steel, and coin blanks.

Integrated operations have given Jindal Stainless the edge in cost competitiveness and operational efficiency, making it one of the world's top five stainless steel players (ex-China). Founded in 1970, Jindal Stainless continues to be inspired by a vision for innovation and enriching lives and is committed to social responsibility. The Company boasts of an excellent workforce, value-driven business operations, customer centricity and the best safety practices in the industry.

JSL remains committed to a greener, sustainable future, fueled by environmental responsibility. The company manufactures stainless steel using scrap in an electric arc furnace, the least greenhouse gas emission route since it enables 100% recyclability with no reduction in quality, thereby achieving a circular economy. The company aims to reduce carbon emission intensity by 50% until FY 2035 and achieve Net Zero by 2050.

Shreya Sharma Head – Investor Relations shreya.sharma@jindalstainless.com

Jindal Stainless Limited

Tel: +91 11 2618 8345





THANK YOU



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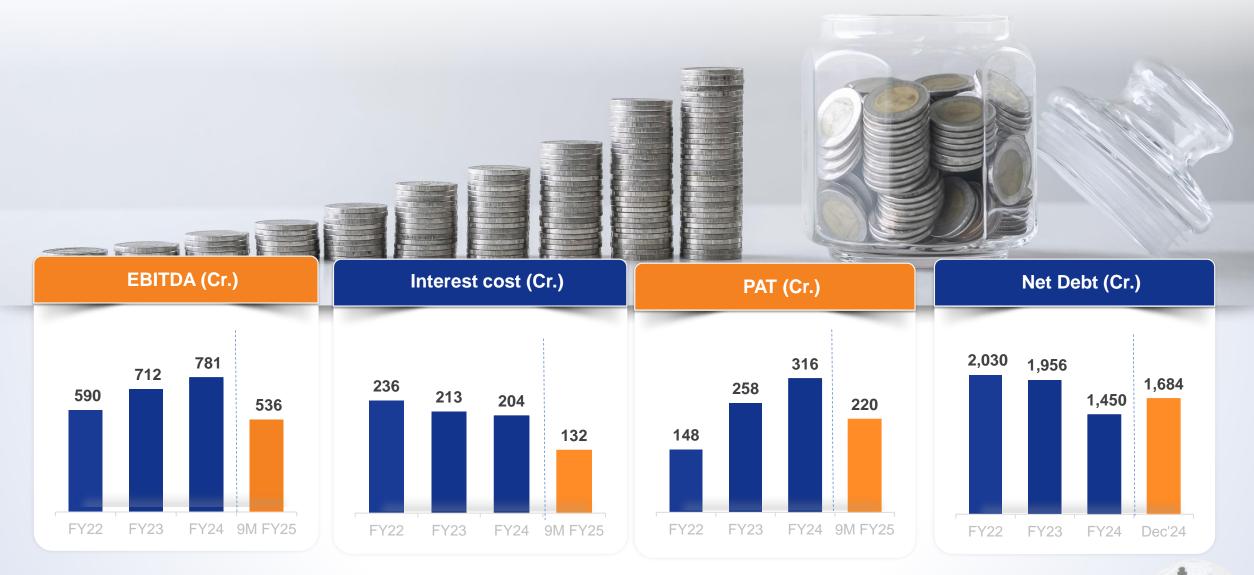


ANNEXURES

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JUSL Snapshot





Accolades of Distinction

Recognitions and certifications highlighting industry leadership







2nd prize in State level Energy Conservation Award 2020 by HAREDA



JSHL awarded Winner of Golden Peacock Award for Energy Efficiency 2021 JSHL awarded Winner of Golden Peacock Award for Energy Efficiency 2022



Platinum Award in "The Energy & Environment Foundation Global Award-2021



'Excellent Energy Efficient Unit' Award in CII National Energy Management Award-2021



Platinum Award in "Iron & Steel Sector" in SEEM -2020 held on 26th June 2021.

Certificate of Award			
has parts	This is to certify t al Stainless (Hisor cipated and award	Limited led as Winner,	
5 th Edition of	rge Scale Deployn Category in th Cil National Energ	e ty Efficiency Circle	
Compet	ition held on 16-1	s June 2021.	() · · · · · · · · · · · · · · · · · · ·
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Winner under large Scale Deployment



Shareholding Pattern



